

Michigan Department of Corrections

Vision and Mission

The Vision of the Michigan Department of Corrections is to protect the public and build trust within Michigan communities.

The Mission of the Michigan Department of Corrections is to create a safer Michigan through effective offender management and supervision in our facilities and communities while holding offenders accountable and promoting their success.

Message from the Director:

Employees of the Michigan Department of Corrections are tasked with carrying out one of the most difficult jobs in the field of criminal justice. The people our employees supervise and interact with each day all have one similar characteristic - they are convicted criminals. Nowhere else in the realm of criminal justice is this true; not in law enforcement, not in the court system. Because of the unique nature of our work, we have to be mentally, emotionally, and physically prepared to not only supervise and correct these offenders, but also to provide a supportive atmosphere where they can become valuable citizens in society.

I have said many times that prisoner re-entry programming is "the new way of doing business" in Michigan. In 2004, we started completely redeveloping how we classify, supervise, and deliver programming to offenders throughout the system. By the end of 2008, we are on the threshold of delivering this initiative statewide to 48,000 prisoners and 17,400 parolees. Department employees in eighteen service areas throughout Michigan assist hundreds of community service providers in the delivery of evidence-based programming that supports thousands of offenders who are returning to the community. Inside prisons, a n updated risk and need screening system allows the Department to deliver specific programming to each offender with an aim toward fulfilling their core needs while reducing the risk of re-offense upon release. As we continue into 2009, our employees will work vigilantly to protect the people of Michigan by enacting further re-entry reforms and providing offenders with the tools they need for success.

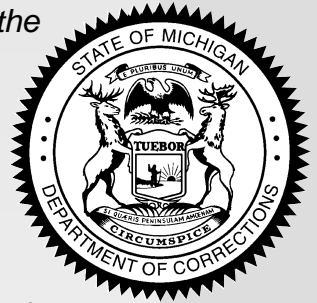
Many challenges still face our Department. With an economy in turmoil and declining revenues to support governmental agencies throughout the state, the Michigan Department of Corrections must continue to find ways to reduce the size of our budget while protecting public safety. Re-entry programming has helped and will continue to help. Sentencing reform, and other recommendations from nationally recognized entities who help develop sound correctional policy will assist our agency in balancing the effort to reduce costs with the absolute necessity of protecting Michigan's citizens.



I am proud of the tremendous efforts of our employees. They continue to do a very difficult job in an inherently dangerous environment. Their dedication, integrity, and professionalism help Michigan lead the nation in re-entry and correctional policy. They are simply the best.

Sincerely,

Patricia L. Caruso



2008

Annual Report

Employees Unsurpassed Dedication

Lakeland Correctional Facility's Bryan Morrison has been named the 2008 Michigan Department of Corrections Officer of the Year. Officer Morrison is a leader, role model, and mentor to staff at the facility. He is always willing to help others and volunteers to train staff. He is an Emergency Response Team (ERT) Leader and works tirelessly to improve ERT and facility operations. Officer Morrison shows a passion for training, having assisted with ERT training, annual mandatory training at the facility level, and Officer Recruit Training.

Officer of the Year

Bryan exemplifies the characteristics of a professional - remaining positive, while putting the needs of others ahead of him. He has been labeled a hero several times while acting within the bounds of his assigned duties. He remains humble about those events, but the title fits him well.

In the community, Bryan devotes his time and energy to several worthy causes. He is the head coach for the Camden-Frontier Schools' Junior Varsity Boys Basketball Team and serves as an assistant coach for the varsity team. Bryan works with the Hillsdale County Handicap Association and helped organize the local Special Olympic Basketball Team. He cuts wood for elderly who depend on wood heat, and volunteered to build wheelchair accessible ramps

Duty, Honor, Courage...

for those in the community who could not afford one otherwise. Officer Morrison helped a fellow officer in need who was confined to a wheelchair.

Bryan built a wheelchair accessible ramp for her home, remodeled her kitchen and with the help of others, raked her leaves and winterized her home.

LCF Deputy Warden Bonita Hoffner describes Morrison as "a role model who exemplifies the leadership the leadership qualities we strive toward...he is a person of integrity and character who is both respected and respectful."



Scott Morgan has been selected as the recipient of the 2007 Director's Award for his outstanding dedication to the Michigan Department of Corrections (MDOC) as a medical social worker. Scott works at Duane Waters Health Center where he exhibits unparalleled commitment to the medically fragile prisoner population within the MDOC. Scott has distinguished himself as a leader and mentor for those around him. He has become an expert in the field, sharing his knowledge with his fellow employees.

Employee of the Year

Each day, Scott displays a professional, positive attitude and contagious enthusiasm for his work. He strives to give prisoners high quality health care at all times. Scott's impact on this area of the Department will be felt for many years to come.

In addition to the Director's Award, Scott received a Professional Excellence Award for his work with the Michigan Prisoner ReEntry Initiative (MPRI) involving medically fragile prisoners. Scott's work has been described as the "backbone" of the medically fragile initiative. His commitment to teach new social workers the skills necessary for success is an immeasurable benefit to the Department.

Excellence and Teamwork

Scott demonstrates the level of professionalism, energy, dedication, leadership, and integrity that enhances the positive image of our Department. Please congratulate Scott on his well-deserved recognition.

2008 Year in Review

Correctional Facilities Administration

Change continues in the Correctional Facilities Administration (CFA). A new initiative was introduced to support tobacco-free correctional facilities throughout the system. CFA staff developed a thorough implementation program with consultation from every affected group, including prisoners. The entire effort took 14 months, with nine months of very open and transparent discussions and notifications involving all stakeholders.

Tobacco use contributes to a variety of serious health problems including heart disease, pulmonary disease, high blood pressure, and several types of cancer. Eliminating tobacco products was a logical way to help reduce long-term health care costs for employees and prisoners, substantially reducing health care costs.

A New Way of Doing Business

In the end, correctional facilities went tobacco-free with very little disruption to daily operations. Limiting the ability of prisoners to purchase tobacco products, listing tobacco as contraband, and educating employees and prisoner about options for quitting helped ensure a smooth transition to a tobacco-free environment. The collaborative efforts involving MDOC employees, prisoners, the Department of Corrections, the Department of Community Health, and the Office of State Employer's Employee Services Program demonstrated how a huge change that effects thousands of people can be done right.

The state's prisoner population also continued to decline in 2008. The MDOC Prisoner population continued to decline, necessitating the need to close two facilities. Jackson's Southern Michigan Correctional Facility closed, eliminating 1,481 beds and Camp Manistique eliminating 264 beds. These closures created annual savings of \$39.5 mil-

Field Operations Administration

The Michigan Department of Corrections – Metropolitan Region participated in Fugitive Safe Surrender held at Second Ebenezer Church, in the City of Detroit, from June 4-7, 2008. Fugitive Safe Surrender is an initiative conceived by United States Marshals Service (USMS) that encourages persons wanted for felony or misdemeanor crimes to voluntarily surrender to a Faith-Based location. The United States Marshals Service indicated that approximately 6,570 individuals surrendered themselves during the four days of the program. Michigan Department of Corrections – Metropolitan Region interviewed 315 probationers and 24 parolees during the operation.

The Michigan Department of Corrections – Metropolitan Region personnel were involved in the planning stage for the Fugitive Safe Surrender. Team members established an intake interview, a screening process, and developed forms to collect and recommend information to Third Circuit Court Judges who were conducting arraignments. Another facet of the planning allowed MDOC employees to assist the United States Marshals Services and 36th District Court Probation in running criminal history checks and in processing fugitives according to the procedures set by the USMS..

Finding Balance, Supporting Offenders

Over 236 probation cases were closed, thirteen probationers were continued on probation and three cases were adjourned. These people no longer have warrants for their arrest and they can now become productive members of society, obtain meaningful employment which will continue the Department of Corrections philosophy of creating safer neighborhoods and better citizens. Additionally, 24 parolees who were on absconder status reported to the Fugitive Safe Surrender site. Of that number, one left prior to resolving his absconder warrant and was added to the MDOC Most Wanted list, three were taken into custody and 18 were reinstated on parole.

Over 236 probation cases were closed, thirteen probationers were continued on probation and three cases were adjourned. These people no longer have warrants for their arrest and they can now become productive members of society, obtain meaningful employment which will continue the Department of Corrections philosophy of creating safer neighborhoods and better citizens. Additionally, 24 parolees who were on absconder status reported to the Fugitive Safe Surrender site. Of that number, one left prior to resolving his absconder warrant and was added to the MDOC Most Wanted list, three were taken into custody and 18 were reinstated on parole.



The success of this program, and other collaborative efforts between the Michigan Department of Corrections and law enforcement agencies at the local, state, and federal level, demonstrates an unwavering and ongoing commitment to public safety. The Michigan Department of Corrections continues to work with partner agencies throughout Michigan to create safer neighborhoods and better citizens.

2008 Year in Review

Planning and Community Development Administration

Evidence Based Practices - Reducing Crime by Focusing on What Works

Michigan's incarceration rate and the size of its corrections budget are out of line with surrounding states and the nation as a whole. Michigan prisoners have a 70% longer length of stay in prison that drives up corrections costs considerably. When costs to corrections absorb an inordinate amount of tax dollars, other more effective, long-term crime-fighting strategies suffer. For example,

Reinvigorating Re-Entry

research shows that for severely disadvantaged children, participation in pre-kindergarten dramatically reduced participation in juvenile and adult crime, and increased high school graduation, employment and earnings. The Michigan Prisoner ReEntry Initiative (MPRI) was developed, in part, to address and help restore balance to the cost of corrections.

Prisoners who have access to resources for meaningful transition plans return to prison much less frequently than those who don't. The Michigan Prisoner ReEntry Initiative (MPRI) has increased the success rate of former prisoners. Historically, five of every ten prisoners in Michigan returned to prison within three years; since the MPRI began, this has already improved to fewer than four in ten returning within three years, even though the full MPRI model had not been implemented yet for any of the parolees who have already been out of prison for three years.

Parolees with new sentences have fallen to the lowest rate since 2005, with 98 per 1,000 returning to prison for a new crime.

Parolee technical returns to prison have fallen to the lowest rate since records were first tracked in 1992, with 89 per 1,000 returning to prison for a technical violation.

The overall parole revocation rate has fallen to its lowest level since records were first tracked in 1992, with a return rate of 188 per 1,000 parolees.

These performance measures show im-

Fostering Partnerships

provement in spite of the number of parolees under supervision increasing from 17,000 to over 20,000.

Operations Support Administration

The Michigan Department of Corrections was the recipient of the State of Michigan's 2008 Energy Award.

Since 2002, the Department's Physical Plant Division has been instituting a variety of ways to create energy savings. From new and innovative technologies, to improving the efficiency of existing energy programs, the Department has become a leader in managing energy consumption, while integrating cost-efficient technologies.

Correctional facilities play a major role in energy consumption.

Consolidation and Efficiency

The Physical Plant Division worked with wardens to review and evaluate their energy usage, needs, and technologies to reduce energy consumption and enhance efficiency. Through prudent investment and replacement of outdated technologies, facilities throughout the state saved energy.

Since, 2005 all state department have been working towards the mandates established by various Executive Directive pertaining to energy reductions. Through projects specifically targeted to reduce energy and utility consumption, the department had a decrease of 6.20% from FY06 to FY 07, and a total reduction of 12.96% from FY02 to FY07.

Focusing on energy reduction and enhancing technology has saved the Department millions

of dollars over the past four years. The ability to re-invest in new technologies that are cost-efficient, reliable, and maintain facility safety, will allow the Department to realize even greater savings in the future.



From Right: Governor Jennifer M. Granholm, Director Patricia L. Caruso, Jerry Elmlad, David Flack, and Barry Wickman

FY08 Budget

allocation of funding

| Administration/FY | FY 2008 | FY 2003 | FY 1998 |
|--------------------------|-----------------|-----------------|-----------------|
| Correctional Facilities | \$1,672,558,499 | \$1,316,347,427 | \$1,038,311,400 |
| Field Operations | \$203,676,889 | \$170,593,935 | \$158,095,200 |
| Administrative Functions | \$146,965,227 | \$88,211,431 | \$77,589,500 |
| Total | \$2,023,200,615 | \$1,575,152,793 | \$1,273,996,100 |

budgeted employees as of December 31, 2008

| | |
|----------------------------|--------|
| Prisons and Camps | 13,623 |
| Parole and Probation | 1,766 |
| Administration and Support | 935 |
| Total | 16,324 |

average annual cost per prisoner by security level

| | |
|----------------------------------|----------|
| Secure Level I / Prison Camp | \$16,973 |
| Level II (medium security) | \$22,965 |
| Level IV (close custody) | \$33,982 |
| Level V (maximum security) | \$38,511 |
| Multi-Level Facility | \$32,817 |
| Average annual cost (all levels) | \$27,262 |

average annual cost per offender on community status

| | |
|------------------------------|----------|
| Residential Re-Entry Program | \$42,001 |
| Electronic Monitoring | \$2,148 |
| Community Supervision | \$2,133 |

For more statistical information about the Michigan Department of Corrections in 2008, please review the [Michigan Department of Corrections 2008 Statistical Report](#).

2008

Facts and Figures

PRISONER DEMOGRAPHICS END OF 2008

Male 46,597

Female 2,089

White..... 21,654

Non-White..... 26,607

Age <25..... 5,983

25-34 yrs 14,724

35-44 yrs 13,251

45-54 yrs 9,641

Age > 54..... 4,662

OFFENDER POPULATIONS END OF 2008

Prison 48,713

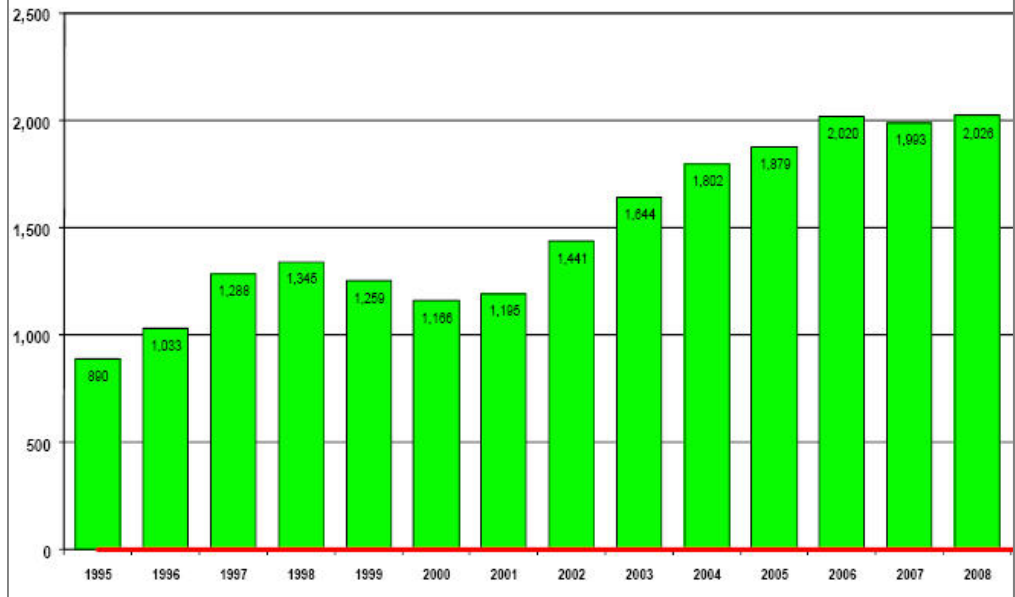
Probation..... 57,521

Parole 17,435

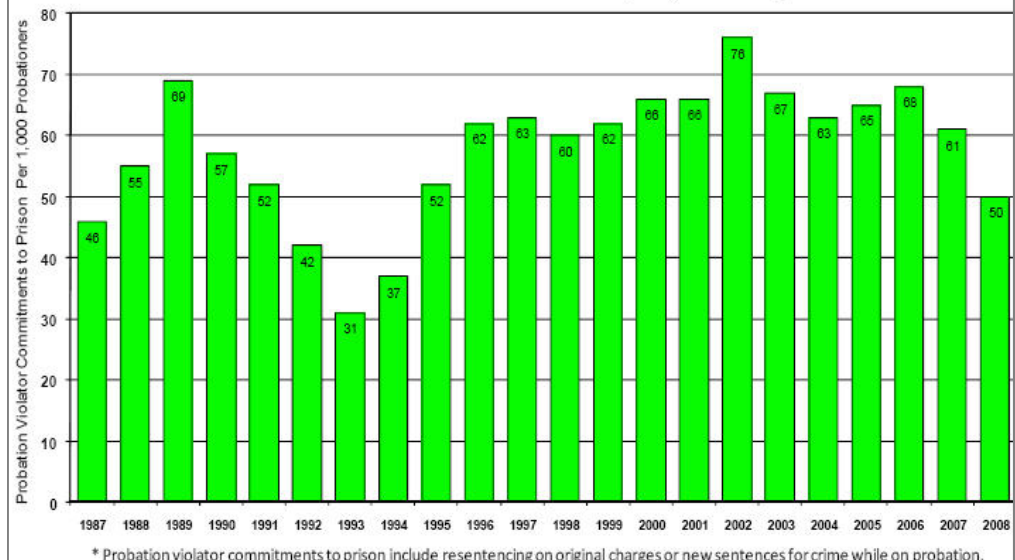
Electronic
Monitoring..... 1,243

MPRI Program.....

Michigan Department of Corrections
Parole Violator New Sentence Intake



Michigan Department of Corrections
Probation Violator Commitments to Prison* per 1,000 Felony Probationers



MICHIGAN DEPARTMENT OF CORRECTIONS



| Contact | Phone Number | Contact | Phone Number |
|-------------------------------|----------------|----------------------|----------------|
| Central Office Administration | (517) 335-1426 | Parole Board | (517) 373-0270 |
| Correctional Facilities | (517) 373-0287 | Parole and Probation | (517) 373-3184 |
| Crime Victims Services | (877) 886-5401 | Public Information | (517) 373-6391 |
| Planning and Development | (517) 241-7279 | Recruitment | (888) 820-7129 |
| Operations Support | (517) 373-2014 | F.O.I.A. Coordinator | (517) 373-3651 |

Please visit www.michigan.gov/corrections for more information about the Michigan Department of Corrections.